



2025 | ANNUAL REPORT

RELIABLE. LOCAL. YOURS.

CONTENTS



03 | BRYAN BOARD OF PUBLIC AFFAIRS

06 | FINANCIAL HIGHLIGHTS

4-5 | MANAGEMENT REPORT

07 | FUND BALANCES

SERVICES

- 8** Electric Department
- 10-11** Electric Financials
- 12** Power Production
- 13** Power Supply Data
- 14** Water Department
- 16-17** Water Financials
- 18** Communications Department
- 19** Communications Financials
- 20-21** Five Year Summary
- 22** Engineering Department
- 23** Unbilled Utility Services



BMU MISSION STATEMENT

BRYAN MUNICIPAL UTILITIES IS DEDICATED TO PROVIDING RELIABLE AND RESPONSIVE SERVICE WHILE PURSUING INNOVATIVE SOLUTIONS TO CREATE THE BEST VALUE FOR OUR CUSTOMERS

MEET THE BRYAN BOARD OF PUBLIC AFFAIRS

THE BRYAN BOARD OF PUBLIC AFFAIRS

is a five-person board elected to set direction and decide policy for the community-owned electric, water and communications utility.

The Board keeps informed of utility services, financial position, and personnel on a regular basis and meets twice monthly in open session on the first and third Tuesday of each month at 5 p.m. The meetings are open to the public and an audio recording is later available on www.cityofbryan.net for future reference.

Since its creation in 1906, the Board of Public Affairs has focused on providing the residents and businesses of Bryan with reliable, superior service at a competitive cost while planning for the future and being responsive to the unexpected challenges along the way.

With 120 years overseeing the Utility, the Board of Public Affairs has proven this reliable, responsive, and responsible means of local government works in Bryan and has a long record of success that speaks for itself.



Photo L to R: (Back Row) Dick Long, Bob Eyre and Jim Salsbury (Front Row) Annette Schreiner and Karen Ford

The essential and enduring guiding principles for the Bryan Board of Public Affairs and BMU employees are:

- **Integrity** – doing the right thing in an honest, fair, and responsible way
- **Dedication** – committed to applying our knowledge, expertise, and resources in a professional manner
- **Service** – providing reliable service at competitive rates
- **Customer Focused** – making our customers our primary focus every day
- **Communication** – providing clear and consistent communications in all we do

The Bryan Board of Public Affairs and Bryan Municipal Utilities remains committed to ensuring our efforts continue to align with our mission, vision, and values for the success of our Bryan community.



20 YR
ANNIVERSARY
Total Donations Received
\$139,230.44

SUMMARY OF
FAMILIES ASSISTED
Total Families Assisted
1,001

MANAGEMENT REPORT 2025

MESSAGE FROM THE DIRECTOR OF UTILITIES

Public utilities play a vital role in the strength, stability, and growth of a community. At Bryan Municipal Utilities, we take that responsibility seriously. As a community owned, not for profit provider of electric, water, and communication services, our focus remains on delivering safe, reliable, and cost-effective services to the residents and businesses of Bryan.

The progress highlighted in this report reflects more than completed projects and system improvements. It represents the dedication, expertise, and teamwork of our employees. Their commitment to operational excellence, customer service, and responsible stewardship of public resources allows Bryan Municipal Utilities to operate efficiently while planning strategically for the future.

As Director of Utilities, I am proud of the work accomplished this year and confident in the direction we are headed. We remain focused on strengthening our infrastructure, embracing innovation, and preserving the high standards of service our community expects and deserves.

FINANCIAL OVERVIEW

Fund balances remain strong across all departments despite a slight decline in electricity sales of 1.4% compared to 2024, primarily due to weather variability and expected fluctuations in customer demand. Water sales increased by 2.7% over the previous year, reflecting continued stability in water revenues.

We remain focused on responsible cost management and controlled operating expenses, while supporting ongoing capital needs to ensure continued financial stability, efficiency, and reliable service for our community.

POWER SUPPLY AND RENEWABLE ENERGY GROWTH

Power supply remained the utility's largest expense in 2025, accounting for 72% of BMU's operational and maintenance costs. Total power supply costs, including wholesale power and operational expenses, were \$58.35 per megawatt-hour, an 8.5% increase from 2024. Wholesale power rates ended the year at \$46.48 per megawatt-hour, up 1.5% from the prior year. The increase was largely driven by the expiration of the BP Remaining Requirements contract in 2024 and higher congestion costs.

The Board of Public Affairs approved a Power Purchase Agreement for a waste heat-to-energy project, a renewable baseload power source expected to enter commercial operation in 2027. This project will provide reliable power while diversifying BMU's energy portfolio.

The Board of Public Affairs also advanced plans for an additional local solar array project, authorizing a Request for Proposals to move the initiative forward. BMU will purchase power through a Power Purchase Agreement while also benefiting from behind the meter generation. This additional solar capacity strengthens the utility's renewable portfolio, supports environmentally responsible energy production, and contributes to long-term sustainability. Preliminary work was underway in the latter half of 2025, with development and construction scheduled to begin in 2026.



OUR FOCUS CONTINUES TO BE ON PROVIDING **RELIABLE, HIGH-QUALITY SERVICES** WHILE RESPONSIBLY **PREPARING FOR THE FUTURE.**

ENHANCING SERVICE AND CUSTOMER COMMUNICATION

Building on our commitment to timely and reliable service, the Board approved the implementation of Daupler RMS software. This system enables BMU to respond more efficiently to service requests and provides the capability to notify customers during emergency situations or service interruptions. Customers benefit from faster response times, improved communication, and real-time updates on power outages or other critical events, while BMU staff gain access to streamlined workflows and automated dispatching tools. This initiative reflects BMU's dedication to leveraging modern technology to enhance customer service, improve operational performance, and ensure the community stays informed during unexpected situations.

COMMUNICATIONS DEPARTMENT TRANSITION

Following the discontinuation of cable modem internet service in 2024, the final lease payment from the 509 Communications



Fund to the 501 Electric Fund was completed. This milestone fully reimbursed the Electric Fund for the original funds borrowed to build the HFC system and marks a turning point as the Communications Department shifts its focus to fiber networking for city and utility department operations. Moving forward, the department will continue to enhance and manage these internal networks, supporting reliable, modern connectivity for all city and utility functions.

SUPPORTING COMMUNITY MEMBERS IN NEED

The Bryan Good Neighbors Utility Fund, established in 2005, assists residents facing financial hardship with their electric and water bills. Administered by the Northwest Ohio Community Action Commission (NOCAC), the fund is supported entirely through community donations. Additionally, the Board of Public Affairs updated its guidelines to expand eligibility and increase the level of support provided, ensuring that more community members in need can receive meaningful assistance.

COMMUNITY ENGAGEMENT AND AWARENESS

Bryan Municipal Utilities proudly supports National Drinking Water Week and National Public Power Week, recognizing the critical role these initiatives play in promoting awareness of essential community services. National Drinking Water Week highlights the importance of safe, reliable water and the dedication of utility professionals who ensure its quality and availability every day. National Public Power Week celebrates the value of community-owned electric utilities and their commitment to providing dependable, affordable, and locally controlled energy. By participating in these observances, BMU underscores its dedication to educating the public, fostering community pride, and reinforcing the vital services that support the health, safety, and well-being of our residents.

LONG-TERM PLANNING

The organization remains focused on ensuring sustainable and reliable utility services. In 2025, steps were taken to prepare for future infrastructure investments. Planning is underway to either improve the existing water treatment facility or construct a new one, along with a potential new wellfield to support growth and maintain high-quality water service. An electric system study was also initiated to assess current infrastructure and guide future improvements, forming the basis of a 10-year roadmap for upgrades and maintenance to ensure continued reliability and efficiency. These efforts demonstrate a proactive approach to ensuring a resilient and sustainable utility system for the long term.

Our focus continues to be on providing reliable, high-quality services while responsibly preparing for the future. This year, we have taken important steps to strengthen operations and infrastructure.

Thank you for your trust and support, we look forward to serving you for many years to come.

Derek Schultz

Derek Schultz

Director of Utilities





FINANCIAL HIGHLIGHTS

ELECTRIC DEPARTMENT

	2025	2024	Change	%Change
Operations				
Income	\$19,171,554	\$19,412,779	(\$241,225)	-1.2%
Expenses	\$15,919,637	\$15,017,859	\$901,778	6.0%
Margin	\$3,251,917	\$4,394,920	(\$1,143,003)	-26.0%
Finance				
Debt Service	\$94,383	\$92,360	\$2,023	2.2%
Capital Improvements Reserve Fund	\$2,200,000	\$300,000	\$1,900,000	633.3%
Total Fund Balances Available Dec. 31	\$20,071,450	\$18,976,669	\$1,094,781	5.8%
Total Meters	6,061	6,060	1	0.02%
Total Metered kWh	167,995,817	167,045,072	950,745	0.6%
Peak Demand (kilowatts)	37,202	36,639	563	1.5%

WATER DEPARTMENT

	2025	2024	Change	%Change
Operations				
Income	\$2,995,199	\$3,013,595	(\$18,396)	-0.6%
Expenses	\$2,424,864	\$2,148,920	\$275,944	12.8%
Margin	\$570,335	\$864,675	(\$294,340)	-34.0%
Finance				
Debt Service	\$147,388	\$143,999	\$3,389	2.4%
Capital Improvements Reserve Fund	\$300,000	\$150,000	\$150,000	100.0%
Total Fund Balances Available Dec. 31	\$4,089,445	\$3,759,791	\$329,654	8.8%
Total Meters	3,916	3,917	(1)	-0.03%
Total Metered Gallons	363,476,981	345,270,055	18,206,926	5.3%

COMMUNICATIONS DEPARTMENT

	2025	2024	Change	%Change
Operations				
Income	\$313,992	\$818,028	(\$504,036)	-61.6%
Expenses	\$480,237	\$852,218	(\$371,981)	-43.6%
Margin	(\$166,245)	(\$34,190)	(\$132,055)	386.2%
Finance				
Capital Improvements Reserve Fund	\$0	\$0	\$0	0.0%
Total Fund Balances Available Dec. 31	\$1,785,121	\$1,951,147	(\$166,026)	-8.5%



FUND BALANCES

2025 ELECTRIC UTILITY FUND TRANSACTIONS AND BALANCES

	Balance Dec. 31, 2024	Income	Expenditures	Capital	Debt Service	Balance Dec. 31, 2025
Electric Fund	\$16,296,282	\$19,171,554	\$15,919,637	\$0	\$94,383	\$17,253,816*
Electric Capital Improvement Fund	\$2,680,387	2,201,144	0	2,063,897	0	\$2,817,634
TOTAL	\$18,976,669	\$21,372,698	\$15,919,637	\$2,063,897	\$94,383	\$20,071,450

*\$2,200,000 Transferred to Electric Capital Improvement Fund

2025 WATER UTILITY FUND TRANSACTIONS AND BALANCES

	Balance Dec. 31, 2024	Income	Expenditures	Capital	Debt Service	Balance Dec. 31, 2025
Water Fund	\$3,036,006	\$2,995,199	\$2,424,864	\$0	\$147,388	\$3,158,953*
Water Capital Improvement Fund	\$723,785	619,951	0	413,244	0	\$930,492
TOTAL	\$3,759,791	\$3,615,150	\$2,424,864	\$413,244	\$147,388	\$4,089,445

*\$300,000 Transferred to Water Capital Improvement Fund

2025 COMMUNICATIONS UTILITY FUND TRANSACTIONS AND BALANCES

	Balance Dec. 31, 2024	Income	Expenditures	Capital	Debt Service	Balance Dec. 31, 2025
Communications Fund	\$1,880,294	\$313,992	\$480,237	\$0	\$0	\$1,714,049
Communications Capital Fund	\$70,853	2,195	0	1,976	0	\$71,072
TOTAL	\$1,951,147	\$316,187	\$480,237	\$1,976	\$0	\$1,785,121



AS YOUR PUBLIC POWER UTILITY, WE ARE PROUD TO SERVE YOU

Working in and out of the office on a wide variety of utility functions in support of our Customers and our Electric, Water and Communications Departments:

Photo L to R: Ty Creamer, Keira Myers, Daykota Shook, Sylvia Ramos and Joshua Dalton



Photo L to R: Al Sullivan, Adam Brandt, Brandon Suffel, Jay Smith, Rayner Clemens, Shane Smith, Kevin Rau, Justin Rupp, Derick Wyrick, and Noah Landel

ELECTRIC DEPARTMENT

THE BRYAN ELECTRIC DEPARTMENT

continued rebuilding and replacing infrastructure in 2025 to improve the reliability and serviceability of the electric system. In addition, the department undertook and embraced two major new initiatives during the year. First, staff expanded their knowledge and construction capabilities by installing underground continuous conduit using a new directional boring machine. Second, the department completed construction of the new Electric Warehouse, enhancing organization and accountability while providing proper storage for materials, vehicles, and equipment maintained by the utility.

The department was involved in 11 underground projects in 2025, utilizing various installation methods. These included contractor-installed conduits at the Swanson Downtown



Development Project, the Williams County Board of DD, Doc's Diesel Business Development Project, and the Autumn Chase Subdivision expansion in Bryan.

BMU crews completed several additional projects using directional boring methods. Most were related to electric system improvements, while some supported other BMU departmental assignments. Work included installing conduit to provide control power for a future gate operator at the utility. Underground primary electric expansions were completed at 1530 East High Street and 1820 East High Street, which included the installation of single-phase primary cable to provide back-feed capability for the Eastland Woods and Eastland Estates subdivisions.

Directional boring was also used to install a 4-inch conduit for future three-phase power expansion to a lot on Brunicardi Way. A street-lighting circuit was installed on South Portland Street near the Senior Center, and a communication conduit was installed at the Wastewater Treatment Plant to support fiber-optic communication services. In addition, water service lines were directionally bored under Townline Road and Palmer Lane.

The largest underground project of the year involved primary and secondary cable replacements in the Deerfield Subdivision. This project utilized both previously installed conduits and newly bored conduits to complete the power system upgrade.

All of these projects incorporated the installation of continuous conduit using directional boring methods, along with traditional excavation processes. Each project contributed to improved reliability and serviceability.

The department also completed numerous overhead and street-light projects in 2025. Notable overhead projects included multiple pole replacements, metering replacements at Anderson Vreeland and the VFW, Power Plant Substation 69 kV and static wire installation, three 69 kV switch installations, East Edgerton Street distribution work, and storm restoration efforts at Bard Manufacturing and JV4 near Montpelier.

Additionally, end-of-life streetlight fixtures and poles were replaced in East Village, Union Place, and Gary Drive. New poles and fixtures were installed on South Portland Street, Blakeslee Avenue, Stonehenge Drive, and Scharter Court. All overhead projects completed in 2025 contributed to improved reliability and functionality of Bryan's power systems.

The final major project for the department was the construction and completion of the new Electric Warehouse. This facility provides additional storage for materials, vehicles, and equipment. The warehouse measures 120 feet long by 100 feet wide with an 18-foot eave height, two 16-foot-wide by 16-foot-tall overhead doors, and a connecting corridor linking the existing and new warehouse buildings. Construction began in June and was substantially completed in November.

The projects completed in 2025 reflect the department's ongoing commitment to improving reliability, enhancing system performance, and responsibly managing utility assets. Each investment made this year supports a stronger and more resilient electric system for our community.





ELECTRIC FINANCIALS

ELECTRIC OPERATING INCOME AND EXPENSES

2025

Operating Income:		
	Charges for Services	\$17,480,320
	Other Operating Income	629,787
Total Operating Income		\$18,110,107
Other Income:		
	Interest Income	\$778,755
	Other Miscellaneous Income	282,692
	Sale of Land	0
Total Other Income		\$1,061,447
Total Income		\$19,171,554
Operating Expenses:		
	Purchase Power	\$7,971,336
	Power Plant Operations	2,357,510
	Distribution Operations	2,058,144
	Billing and Accounting	513,369
	Customer Service and Administration	856,307
	Maintenance	123,295
	Board of Public Affairs	37,219
	Electric Communications	695,994
	Hydroelectric Plant Operations	538,341
	Solar Field	65,686
	Interest on AMI Loan	20,319
Total Operating Expenses		\$15,237,520
Other Expenses:		
	Kilowatt Hour Tax to State of Ohio	\$66,052
	Kilowatt Hour Tax to General Fund	616,065
Total Other Expenses		\$682,117
Total Expenses		\$15,919,637
Balance Available for Capital Improvements and Debt Service		\$3,251,917
	Debt Service - AMI	
	Balance - January 1, 2025	\$927,787
	Principal Payment	\$94,383
	Balance - December 31, 2025	\$833,404
Transfer to Electric Capital Improvement Fund		2,200,000
Total Expenses		\$18,214,020

ELECTRIC CAPITAL RESERVE FUND INCOME AND EXPENSES

Beginning Balance 1/1/2025	\$2,680,387
Transfer Income:	\$2,200,000
Other Income:	
	Land Sale \$0
	Other Miscellaneous Income \$1,144
Total Other Income	\$1,144
Total Income	\$2,201,144
Capital Expenses:	
	Power Plant \$259,729
	Electric Distribution 1,691,164
	Electric Utility Office 74,675
	Electric Clerks Office 0
	Maintenance 1,495
	Auglaize Hydroelectric Plant 12,564
	Electric Communications 24,270
Total Capital Improvements	\$2,063,897
Ending Balance 12/31/2025	\$2,817,634

**WORKING TOGETHER WITH ONE PURPOSE,
DELIVERING HIGH QUALITY SERVICES FOR
A STRONG COMMUNITY**



New Power Plant Substation completed with assistance from the Power Plant, Electric Distribution, Water Distribution, Communications, Engineering and Maintenance crews.



Photo L to R: Tom Wheeler, Brent Hulbert, A.J. Geren, Richard Baer, Levi Vasquez and Jim Coressel

POWER PRODUCTION

BMU'S POWER PLANT EMPLOYEES

maintained their steadfast emphasis on electrical grid reliability throughout 2025.

Following the completion of the power plant substation in the fall of 2024, a few non-electrical items were addressed in early 2025 to ensure full safety compliance. The first item completed was the oil containment around the re-serviced transformer and the new transformer. The second critical item was the installation of fencing around the actual substation, despite the power plant already being behind a perimeter fence. This fencing is essential for ensuring safety. Both items were completed by our power plant operators.

In addition, power plant employees decommissioned the Daggett substation, added a standby generator to the Industrial substation, and assisted with upgrading the controls for wells that feed water to the Water Treatment Plant.

During AEP's highest transmission load hour of the year, which occurred on January 22, 2025 at 8 a.m., the power

plant successfully generated electricity when the system demand reached 23,726 MW. The transmission peak for the year or Coincident Peak (1CP) is measured from November 1 of the previous year through October 31 of the current year. The projected transmission savings earned for the 1CP at the Power Plant is \$6,379,238. The Auglaize Hydroelectric Plant's projected savings are \$264,977, while the Bryan Solar Field was unable to generate during this hour due to heavy cloud cover. Combined, these savings are projected to total \$6,644,216 for the City of Bryan.

The capacity portion of our electrical supply is measured across PJM's five Coincident Peak (5CP) days, which occurred in June and July. Savings during these 5CP events include \$3,376,619 from the Power Plant, \$323,226 from the Auglaize Hydroelectric Plant, and \$96,030 from the Solar Field. These savings increased as the cost of capacity rose from \$8.21 to \$10.01 per kilowatt-month and will become effective June 1, 2026. The combined projected total for PJM capacity savings earned this year is \$3,795,875, which will be applied to the City's

power supply bills from June 2026 through May 2027. In total, 2025 peak shaving contributed to a savings of \$10,440,091 for Bryan businesses and residents. These anticipated savings are a direct result of the Power Plant team's diligent maintenance and operation of Bryan's turbines during periods of high electrical demand.

Bryan Municipal Utilities also sold \$290,893 worth of Renewable Energy Credits (RECs) generated from the Auglaize Hydroelectric Plant and the Bryan Solar Field. The revenue from these RECs helps offset overall power supply costs, supports the utility's financial stability, and benefits BMU customers while promoting environmental sustainability.

Power Plant employees also modified some exciter power supplies at the Auglaize facility by adding reactors to the incoming power. This modification prevents power

spikes from reaching the exciter supplies and causing damage. In addition, the #1 headgate was rebuilt in place, avoiding the cost of removing and fabricating a new headgate. This repair is expected to extend the headgate's operational life for at least five years.

Production at the Auglaize facility was limited in the latter months of 2025 due to very low rainfall, the lowest since 1939 by one-quarter of an inch. Despite this, the facility operated during peak load times on the electrical grid, providing Bryan with the maximum possible financial benefit.

Bryan Municipal Utilities Power Plant employees take pride in contributing to the reliability of the local electrical grid and in providing customers with a dependable and consistent power supply.



POWER SUPPLY DATA

2025 POWER SUPPLY

Gross Kilowatt Hours Generated by Power Plant	3,212,461
Gross Kilowatt Hours Generated by Auglaize Hydro	6,104,641
Gross Kilowatt Hours Generated by Solar Field	2,388,700
Total Gross Kilowatt Hours Generated	11,705,802
Kilowatt Hours Purchased:	
Belleville Hydroelectric Project (JV5)	8,318,529
New York Power Authority (NYPA)	6,464,084
AMP Fremont Energy Center (AFEC)	43,225,987
Prairie State Energy Campus	60,205,695
OMEG Pool/Market	35,251,313
Meldahl Hydroelectric Project	6,019,211
Greenup Hydroelectric Project	3,275,223
AMP Hydroelectric Projects (CSW)	8,191,711
Total of Gross Kilowatt Hours Purchased	170,951,753
Gross Generated and Purchased Kilowatt Hours	182,657,555
Kilowatt Hours Used:	
Customer Metered Kilowatt Hours	167,995,817
Auglaize Kilowatt Hours Sold	2,152,494
Power Plant Use	530,927
Kilowatt Hour Line Loss (6.56%)	11,978,317
Total Metered and Line Loss	182,657,555

BRYAN WATER DEPARTMENT



Photo L to R: Jimmy Dunning, Rockie Beres, Brett (Gus) Hulbert, Stuart Martin, David Herman, and John Caperton

WATER DEPARTMENT

EVERY DAY, CERTIFIED WATER OPERATORS

play a critical role in providing an adequate and safe supply of drinking water. These operators are responsible for a variety of tasks centered around operating and maintaining the water distribution system and water treatment plant. Most of their efforts go unseen by the public.

Our state certified laboratory operators analyzed more than 400 bacteria samples for the surrounding community while delivering 472,635,000 million gallons of safe drinking water to our users. Additional sample monitoring was conducted in accordance with the Ohio EPA and included tests for Inorganics, Nitrate, Radiologicals, Volatile Organic Chemicals, Disinfection Byproducts, and Lead and Copper. All sample results met or exceeded Ohio EPA requirements.

At the Water Treatment Plant, the draft induced General Filter aerator removes dissolved gases and volatile compounds from the source water. This air induced filter also causes iron and manganese to precipitate out of solution. The water then passes through the filter, which traps the iron and manganese particles. To maintain the aerator's efficiency, operators replaced 1,400 cubic feet of media contained inside the aerator.

Improvements continued with the inspection and cleaning of the reaction basin. Water crews partnered with Solomon Diving, a commercial diving firm with the knowledge, equipment, and capabilities to perform this rehabilitation and inspection. Over the course of five days, diving crews cleaned the basin floor, inspected multiple gate valves, and assessed the concrete structure. The 100' x 70' x 20' deep reaction basin is capable of holding 1 million gallons of water.



Another major project involved the rehabilitation of an enclosed single horizontal pressure filter cell. Crews isolated the 200 square foot filter cell, removed 28 inches of filter media, completed the necessary upgrades, installed new filter media, and returned the cell to service. This filter cell's primary function is to remove iron and manganese from groundwater.

Our team of water professionals collaborated with Jones and Henry Engineers to begin a water system improvement plan. Planning for effective water infrastructure ensures a consistent supply of safe drinking water, protects long term costs, and improves operational efficiency. The improvement plan includes a review of current assets and operations, a detailed engineering report with recommendations for the water treatment plant, and an updated water distribution model. The plan will proceed in multiple phases before any major infrastructure work begins.

Source water is equally important. The city receives water from six groundwater wells capable of producing more than 7 million gallons per day, if needed. With the assistance of Bennett and Williams Consultants, we began the first phases of a hydrogeological study focused on a preliminary evaluation of groundwater resources and potential future well field development.

The utility operates and maintains two water towers, the Fountain City Water Tower and the Bryan Water Tower, which together hold more than 1.4 million gallons of treated drinking water. These towers play a vital role in maintaining consistent water pressure throughout the distribution system and are essential to reliable water service. With assistance from USG Water Solutions, both towers underwent interior and exterior inspections to ensure compliance with AWWA and OEPA standards.

In 2025, water distribution crews focused on upgrades and reliability. Crews responded to over 94 service and maintenance calls and installed five new water services. The city also completed two separate programs to maintain distribution system reliability. The city-wide valve exercising program covers 25 percent of valves each year, ensuring they remain operational, while the fire hydrant program included the inspection and operation of more than 600 fire hydrants throughout the city.

A major initiative this year was the implementation of automatic water metering infrastructure. Water crews installed more than 2,500 new water meters throughout the city. This project eliminates manual reads, integrates leak detection software, and promotes water efficiency for both customers and the utility. Collected water data helps understand consumption patterns, identify leaks, and improve overall water management. These upgrades greatly enhance infrastructure, water service reliability, and firefighting capabilities.



Photo L to R: Adrian Juarez, Chad Fitzenrider, and Andrew Stanley



During 2025, many water department employees continued their professional education. Operators attended multiple AWWA meetings across the state, participated in backflow education and safety programs, and achieved higher levels of state water certifications. As a long time AWWA member, our staff benefits from national and local continuing education opportunities in water management and treatment of the world's most vital resource.

Looking ahead to 2026, Bryan Municipal Utilities will continue its tradition of prioritizing customers and ensuring the delivery of safe drinking water.



WATER FINANCIALS

WATER OPERATING INCOME AND EXPENSES

2025

Operating Income:		
	Charges for Services	\$2,789,352
	Other Operating Income	13,411
Total Operating Income		\$2,802,763
Other Income		
	Interest Income	\$158,350
	Other Miscellaneous Income	34,086
Total Other Income		\$192,436
Total Income		\$2,995,199
Operating Expenses		
	Supply and Distribution	\$1,884,170
	Billing and Accounting	173,098
	Customer Service and Administration	339,054
	Interest on Townline Rd Project	4,611
	Interest on AMI	23,931
Total Operating Expenses		\$2,424,864
Total Expenses		\$2,424,864
Balance Available for Capital Improvements & Debt Service		\$570,335
Debt Service- Townline Rd. Project		
	Balance - January 1, 2025	\$171,370
	Principal Payment	36,225
Balance - December 31, 2025		\$135,145
Debt Service- AMI		
	Balance - January 1, 2025	\$1,092,734
	Principal Payment	111,163
Balance - December 31, 2025		\$981,571
Transfer to 525 Water Capital Improvement Fund		\$300,000
Total Expenses		\$2,872,252

WATER CAPITAL RESERVE FUND INCOME AND EXPENSES

Beginning Balance 1/1/2025		\$723,785
Transfer Income:		
	502 Water Fund	\$300,000
	Revolving Loan Fund	\$0
Total Transfer Income:		\$300,000
Other Income:		
	Reimbursement (Grant)	\$316,581
	Other Misc. Income	\$3,370
Total Other Income		\$319,951
Total Income		\$619,951
Capital Expenses:		
	Supply and Distribution	\$388,841
	Water Utility Office	24,403
	Water Clerks Office	0
Total Capital Improvements		\$413,244
Ending Balance 12/31/2025		\$930,492



WATER PRODUCTION DATA

2025 WATER PRODUCTION DATA

	Meters	Gallons Used
Residential	3279	136,494,292
Commercial & Industrial	612	200,662,968
City of Bryan (Unbilled Service)	25	26,319,721
Total Metered	3,916	363,476,981
Bulk Water & Hydrant Water (Billed)		248,497
Filter Backwash/Production Water		2,884,775
Hydrant Flushing		3,800,000
Other		0
Total Other Water Use		6,933,272
Line Losses (19.6%)		90,442,747
Total Water Production		460,853,000



Photo L to R: Logan Brubaker, Justin Waldfoegel, Raymond Reed, Heath Grim, Kody McClure and Mike Lyons

COMMUNICATIONS DEPARTMENT

IN 2025, THE COMMUNICATIONS DEPARTMENT

entered a new phase of operations at BMU. Following the discontinuation of cable internet service in December 2024, our focus shifted to supporting the entire infrastructure of BMU operations, including Administration, Electric, Water, and the associated network and SCADA systems. During the past year, we successfully completed numerous projects that strengthened the reliability and security of our systems.

A major fiber project connected our Water Treatment Plant, Fountain City Water Tower, and several wells, placing this critical part of our operations onto a secure and stable system. The new Power Plant project was also completed, including the installation of main breakers and protective relay systems. Fiber was installed for the new Wastewater

Plant control building and campus, providing reliable communications for that department for many years to come. Additionally, a new Advanced Metering Infrastructure (AMI) collection site was implemented to improve coverage for our utility metering system.

Several network upgrades were completed, including the installation of new equipment at the Power Plant, Bryan Street Hub, and Police/Fire complex. These upgrades replaced outdated equipment that had reached end-of-life and was no longer supported. The internal wireless network at City of Bryan buildings was also upgraded, a critical improvement that supports daily operations across multiple departments. Voice and security software upgrades were performed to maintain the safety and efficiency of our network.

Another significant project in 2025 was the decommissioning of our Hybrid Fiber-Coaxial (HFC) system. The main equipment was

removed, while the conduit infrastructure was retained for internal use of fiber and electric services, allowing BMU to continue leveraging an important capital asset constructed over 20 years ago.

As we move into 2026, we will continue upgrading our communications system to provide reliable services to BMU and City of Bryan departments, ensuring seamless operations that serve the citizens of Bryan efficiently. Our focus remains

on supporting internal customers, with each department relying daily on the smooth operation of our network. From Administration to Public Safety, Electric, Water, and all other essential systems, our team is committed to maintaining high standards and adapting to evolving technological demands. The Communications Department is proud to be part of such an outstanding organization, and the dedication of our team ensures our continued success.



COMMUNICATIONS FINANCIALS

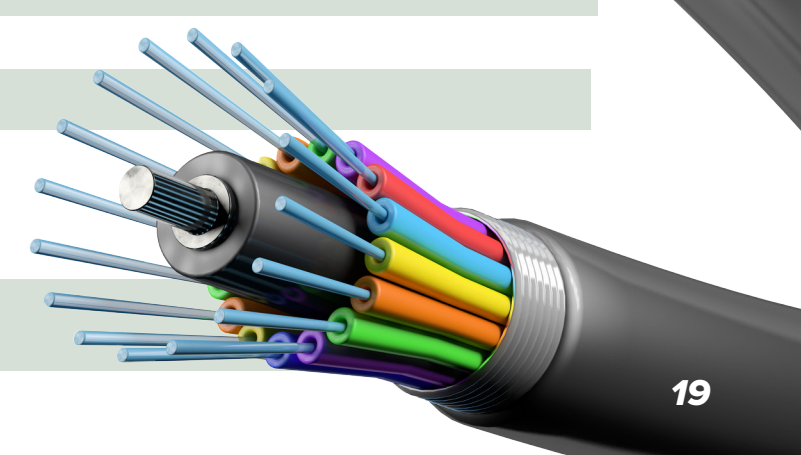
COMMUNICATIONS INCOME & EXPENSES

2025

Operating Income:		
	Charges for Services	\$234,537
	Other Operating Income	0
Total Operating Income		\$234,537
Other Income:		
	Interest Income	\$79,186
	Other Miscellaneous Income	269
Total Other Income		\$79,455
Total Income		\$313,992
Operating Expenses:		
	Supply and Distribution	\$473,724
	Billing and Accounting	6,513
Total Operating Expenses		\$480,237
Total Expenses		\$480,237
Balance Available for Capital Improvements & Debt Service		(\$166,245)
Transfer to Communications Capital Improvement Fund		\$0
Total Expenses		\$480,237

COMMUNICATIONS CAPITAL RESERVE FUND INCOME AND EXPENSES

Beginning Balance 1/1/2025	\$70,853
Transfer Income	\$0
Other Misc. Income	\$2,195
Total Income	\$2,195
Capital Expenses:	
Communications	\$1,976
Clerks Office	0
Total Capital Improvements	\$1,976
Ending Balance 12/31/2025	\$71,072





FIVE YEAR SUMMARY



ELECTRIC DEPARTMENT

Finances	2025	2024	2023	2022	2021
Income	\$19,171,554	\$19,412,779	\$19,744,288	\$20,720,671	\$19,700,187
Expenditures	15,919,637	15,017,859	16,683,613	17,421,789	17,577,089
Margin	\$3,251,917	\$4,394,920	\$3,060,675	\$3,298,882	\$2,123,098
Fund Transfers Out	2,200,000	300,000	2,206,044	4,050,637	1,043,000
Debt Service	94,383	92,360	0	0	0
Fund Balance Dec. 31	\$17,253,816	\$16,296,282	\$12,293,722	\$11,439,091	\$12,190,846

Meters	2025	2024	2023	2022	2021
Residential	5,078	5,067	5,066	5,059	5,066
Commercial	698	697	693	690	700
Industrial	51	54	54	54	54
Unbilled Services	234	242	243	242	239
*Total Meters	6,061	6,060	6,056	6,045	6,059

kWh Used	2025	2024	2023	2022	2021
Residential	48,296,129	46,339,351	44,851,478	46,517,662	46,237,536
Commercial	23,970,603	22,680,120	22,461,925	23,213,040	23,066,681
Industrial	89,268,062	91,459,090	96,000,154	100,856,861	97,702,402
Unbilled Services	6,461,023	6,566,511	6,393,099	6,350,385	6,516,045
Total kWh	167,995,817	167,045,072	169,706,656	176,937,948	173,522,664
Peak Demand (kilowatts)	37,202	36,639	36,452	38,176	38,098

WATER DEPARTMENT

Finances	2025	2024	2023	2022	2021
Income	\$2,995,199	\$3,013,595	\$2,947,855	\$3,107,597	\$2,589,029
Expenditures	2,424,864	2,148,920	2,026,154	2,154,122	1,657,694
Margin	\$570,335	\$864,675	\$921,701	\$953,475	\$931,335
Fund Transfers Out	300,000	150,000	500,000	1,470,000	227,677
Debt Service	147,388	143,999	61,432	86,517	84,086
Fund Balance Dec. 31	\$3,158,953	\$3,036,006	\$2,465,330	\$2,105,061	\$2,708,103

Meters	2025	2024	2023	2022	2021
Residential	3,279	3,282	3,266	3,257	3,253
Commercial and Industrial	612	611	609	600	601
Unbilled Services	25	24	26	21	21
*Total Meters	3,916	3,917	3,901	3,878	3,875

Gallons Used	2025	2024	2023	2022	2021
Residential	136,494,292	133,912,944	132,977,196	130,360,692	134,126,872
Commercial and Industrial	200,662,968	181,452,084	195,734,396	209,666,644	171,416,916
Unbilled Services	26,319,721	29,905,027	33,391,714	26,291,586	27,337,576
Total Gallons	363,476,981	345,270,055	362,103,306	366,318,922	332,881,364

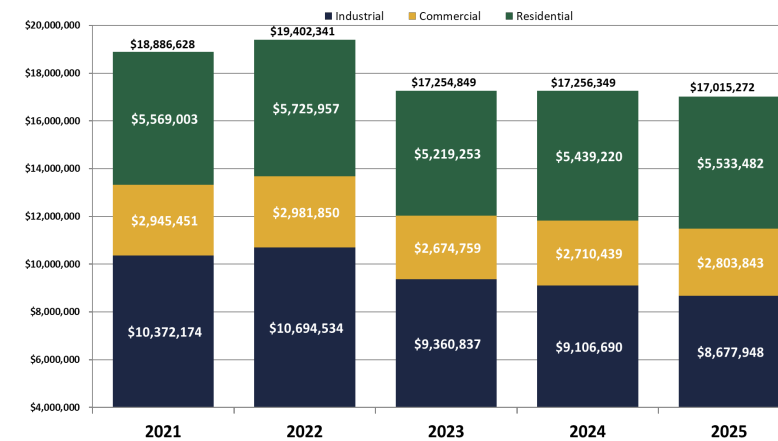
COMMUNICATIONS DEPARTMENT

Finances	2025	2024	2023	2022	2021
Income	\$313,992	\$818,028	\$854,294	\$1,435,345	\$2,193,537
Expenditures	480,237	852,218	801,064	1,598,195	2,372,074
Margin	-\$166,245	-\$34,190	\$53,230	-\$162,850	-\$178,537
Fund Transfers Out	0	0	0	47,000	53,510
Fund Balance Dec. 31	\$1,714,049	\$1,880,294	\$1,914,484	\$1,861,254	\$2,071,104

Customers	2025	2024	2023	2022	2021
Internet Residential	0	0	981	1,062	1,404
Internet Commercial/Industrial	0	0	83	85	86
Internet Unbilled Services	23	27	20	17	15
Total Internet Customers	23	27	1,084	1,164	1,505
Fiber Commercial/Industrial	19	20	23	24	25
Fiber Unbilled Services	40	40	19	15	14
Total Fiber Customers	59	60	42	39	39
*Total Customers	82	87	1,126	1,203	1,544

*End of Year Meter and Customer Counts

ANNUAL ELECTRIC SALES BY CLASS



ANNUAL WATER SALES BY CLASS

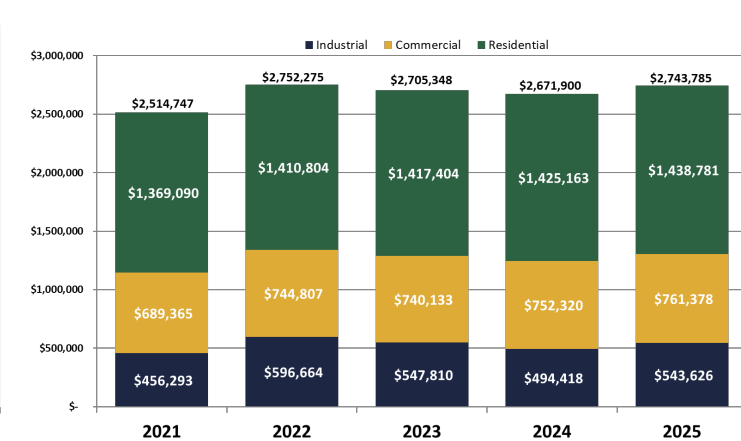




Photo L to R: Jonah Shenkel, Brock Beck, Suzy Hensley, and Caleb Shenkel

ENGINEERING DEPARTMENT

ONE OF OUR MOST SIGNIFICANT RESPONSIBILITIES ARE

designing improvements to the public utility infrastructure for our community and areas throughout Williams County. Our team of engineers plays a vital role in assisting all departments with the development and completion of many electric, water, and communications capital projects. The Department is also actively involved in numerous daily activities that help provide quality services to meet the needs of our customers.

A small sampling of the Engineering Department's responsibilities includes:

- Designing plans, specifications, plan approvals, and cost estimates in accordance with each department's Capital Improvement Plan.
 - Highlights of several projects designed for the 2025 Capital Improvement Plan include:
 - Deerfield Subdivision Underground Electric Upgrade
 - Eastland Estates Underground Electric Upgrade
 - Eastland Woods Underground Electric Upgrade
- Managing the protection of underground and overhead utilities, including investigating utility damages and maintaining and updating records of locating services.
- Preparing competitive bidding and quotation documents for projects.
- Providing construction and contractor oversight for work completed within city right-of-way for BMU projects.
- Supplying plans and information as requested by contractors and engineers.

- Conducting plan reviews for public and private projects involving our utilities.
- Updating records and drawings of electric, water, and communications utilities, as well as maintaining final as-built utility plans for future generations.
- Preparing departmental reports, studies, maps, and other materials of interest for administration, BPA, and the public.

The BMU Engineering Department gathers accurate data and performs survey and stakeout work using Geographic Positioning Systems (GPS). The Department also manages and maintains BMU's Geographic Information System (GIS), which contains accurate records of all Bryan utilities. These records greatly enhance customer service, project planning, and asset management.

In 2025, the Department completed design upgrades to municipal wells and more than 1,900 feet of water main replacement projects at several locations throughout the city. Assistance was also provided in the design and construction of new electric services for both residential and business customers.

The Engineering Department plays a key role in shaping our future by designing and building the infrastructure that supports our local community. As we close out 2025, our focus has shifted to 2026 and future projects that will continue to improve infrastructure and provide our customers with reliable service.

UNBILLED UTILITY SERVICES



2025 UNBILLED UTILITIES

	Electricity	Water	Communications
Street and Security Lights	\$78,542	\$0	\$0
Utility Departments, Buildings & Facilities	242,332	24,366	106,200
Parks, Pools & Other Recreational Areas	66,782	60,879	23,200
Bryan Community Center	5,653	725	3,000
Municipal Departments, Buildings & Facilities	314,515	54,620	83,524
County Miscellaneous Facilities	2,495	0	3,600
Traffic Signals	14,431	0	0
Bryan City Schools	4,589	0	14,400
Day in the Park, Jubilee, Christmas Lights	2,019	684	0
Bard Fountain	5,403	1,063	0
Other	0	0	9,000
Unbilled Utilities	\$736,761	\$142,337	\$242,924

ELECTRIC DEPARTMENT

Maintenance Services (Labor & Equip.) Provided

Street Light Installation and Maintenance	\$12,522
All Other City Services and Civic Organizations	106,307

Total Unbilled Maintenance (Labor) Provided including Equipment	\$118,829
--	------------------

Materials Provided

New Street Lights and Replacements	\$12,349
All Other City Services & Civic Organizations	64,254

Total Unbilled Materials Provided	\$76,603
Total Unbilled Electricity Provided	\$736,761
TOTAL LABOR, MATERIALS and ELECTRICITY	\$932,193

WATER DEPARTMENT

Maintenance Services (Labor) Provided

Installation and Services to City Facilities	\$2,554
Installation and Maintenance of Fire Hydrants	1,226
Equipment	3,378

Total Unbilled Maintenance (Labor) Provided including Equipment	\$7,158
--	----------------

Materials Provided

Water Lines and Services to City Facilities	\$1,582
New Fire Hydrants and Replacements	560

Total Unbilled Materials Provided	\$2,142
Total Unbilled Water Provided	\$142,337
TOTAL UNBILLED LABOR, MATERIALS, and WATER	\$151,637

COMMUNICATIONS DEPARTMENT

Maintenance Services (Labor) Provided

Installation and Services to City Facilities	\$6,774
Installation and Services to Bryan City Schools	0

Total Unbilled Maintenance (Labor) Provided including Equipment	\$6,774
--	----------------

Materials Provided

Cable and Accessories for Services to City Facilities	\$4,562
Cable and Accessories for Services to Bryan City Schools	0

Total Unbilled Materials Provided	\$4,562
Total Unbilled Communications Provided	\$242,924
TOTAL UNBILLED LABOR, MATERIALS, AND COMMUNICATIONS	\$254,260

TOTAL UNBILLED UTILITY SERVICES	\$1,338,090
--	--------------------



419.633.6100

841 E. Edgerton Street | Bryan, OH 43506

www.cityofbryan.net