

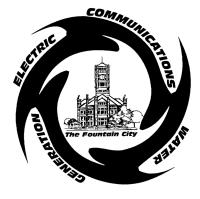
2 0 0 0 ANNUAL REPORT

BRYAN MUNICIPAL UTILITIES

BRYAN, OHIO

#### BRYAN MUNICIPAL UTILTIES

♦ We are your hometown utility. We have been for over 100 years. We are your neighbors, relatives and friends working to provide the best quality water, electric, and communications service to our community. The utility began with the establishment of the Bryan Waterworks in 1892. Electric service was added in 1896 when Bryan residents voted to create their own electric company. Communications services were added in 1998 to provide Bryan with a fiber optic system designed to provide cutting-edge technology for cable television, high-speed Internet access and data transfer. Presently, the utility serves approximately 5,500 electric customers, 3,500 water customers, and 1,600 communications customers. We back those utilities with service 24 hours a day. Since its formation in 1906, the Board of Public Affairs has developed the policies that govern the utility's operation. The board, elected by the community at-large, has always focused on providing the residents and businesses of Bryan with superior utility services at a reasonable cost.



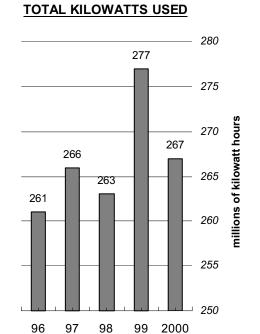
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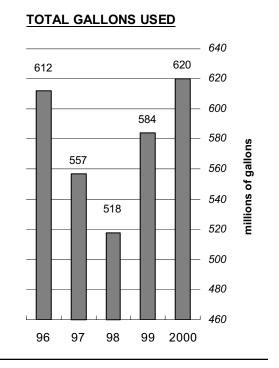
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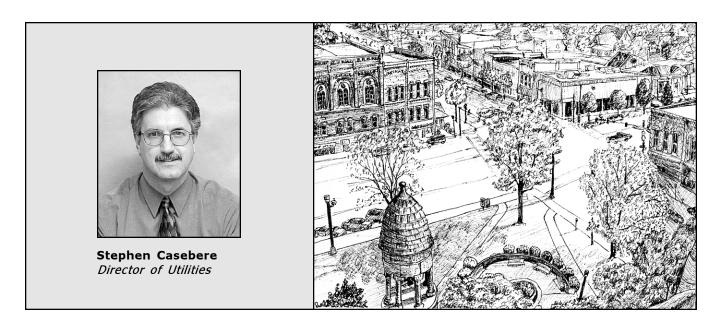
#### FINANCIAL HIGHLIGHTS

	2000	1999	Change	% Change
ELECTRIC DEPARTMENT				
FINANCES (1)				
Operating Income	\$17,684,800	\$15,516,414	\$2,168,386	12.3%
Operating Expenditures	16,165,361	14,393,580	1,771,781	11.0%
Total Fund Balance Dec. 31	4,591,537	2,768,628	1,822,909	39.7%
TOTAL METERS	5,647	5,371	276	4.9%
TOTAL KWHRS (2)	266,582,442	277,236,289	(10,653,847)	(4.0%)
PEAK DEMAND (megawatts)	53,400	51,100	2,300	4.3%
(1) 2000 includes a \$3 million note				
(2) Includes line loss and final bills				
WATER DEPARTMENT				
FINANCES				
Operating Income	\$1,310,513	\$1,388,033	(77,520)	(5.9%)
Operating Expenditures	1,364,269	1,349,230	15,039	1.1%
Total Fund Balance Dec. 31	656,034	711,505	(55,471)	(8.5%)
TOTAL METERS	3,656	3,491	165	4.5%
TOTAL GALLONS (3)	619,725,000	584,463,000	35,262,000	5.7%

<sup>(3)</sup> Includes line loss and backwashes at the water plant







#### To Our Customers

♦ The year 2000 began with anxious moments as the calendar rolled over from 1999 to 2000. It continued with intensive construction, making this one of the biggest years in terms of adding assets to the utility. We finished 95 percent of the communication system inside the city limits. The water department spent much of the year protecting our water supply. The electric department continued to switch the city to a 12,470-volt system, and repairs and upgrades continued at the Auglaize hydroelectric plant. Construction also included a new electric warehouse and new office space at the utility main office.

The year started out with our electric crews stationed throughout the city at the substations and with our generators idling for the Y2K rollover. Thankfully, we had no problems and the year started on a good note. We had been waiting until after the New Year to do some major repairs to the Westinghouse turbine generator at the power plant. Power plant operators disassembled the turbine, replaced the seals, and worked on the blades. The turbine was successfully put back in service in March. The skill and hard work of our employees saved us many dollars.

We were in the second year of a contract with AMP-Ohio for 22 megawatts of generation capacity. In return, Bryan Municipal Utilities receives approximately \$1 million. This is a big help to keep our electric rates low. We have about 40 megawatts of our own generation capacity inside Bryan's electric system. On November 11, the power to the whole city went down. Our crews were able to bring the town back up with generation in about 90 minutes. It is very beneficial to have a generation plant and experienced operators to get the power restored when we need to.

The communications department was busy with construction all around the city. Fiber lines were run underground to points out in our system called nodes. From the nodes, coax was run to homes and businesses. At the beginning of the year, we had about 100 cable television customers. By the end of the year, that number had increased to about

1,600. We also added Internet to our system. At the end of the year, we had about 50 test Internet customers up and running. We have very good products with both our cable TV and Internet. I want to thank all of our communications customers for choosing our system.

all the circuits back on in a few hours. Our linemen are a dedicated group. They worked 26 hours straight to return power to everyone. They could have gone home and come back after some sleep, but their pride kept them working. It is another example of our view of public service.

The water department had a busy year protecting our water supply. We felt it was necessary to have an environmental study of our well fields and aquifer to be sure we are doing everything we can to protect our water. In order to fund these studies, we started a surcharge to be used only to fund the studies of our drinking water. Thanks to the hard work of our crew at the water treatment plant, the first part of the study was completed at half the estimated cost.

"With all the changes in the utility business today, it is important to have a qualified team all working together for the common good of our city."

Crews at the Auglaize hydroelectric plant continued repairs and upgrades through the year. The construction is going well and should be completed in the summer of 2001. We were able to generate almost five million kWh in the year 2000. This is an impressive output considering we could use only half the plant while construction was being completed on the other half. With the price of energy going up like it has, we are anxious to see how valuable this plant really becomes.

The electric crews were busy as always. They made a lot of progress toward improving our distribution system by constructing a 12,470-volt system to replace the 4,160-volt system. The upgrade is part of a long-range goal to increase capacity, reliability, and voltage consistency. The electric department has been working on this for over five years. We have been averaging about \$350,000 per year on this project. With long-range planning, we have spread the cost out while keeping the distribution asset a valuable one for the city.

This was the second year of our new line-clearing program. There were fewer trees that needed trimmed or removed and fewer complaints than last year. Because of our line clearing, we had fewer nuisance power outages. When the big storm came through in May, we were in much better shape than many other power companies. Our crews had

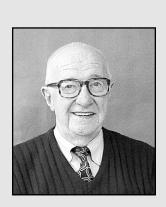
We also constructed a new electric warehouse at 841 East Edgerton Street. This allowed us to move our electric equipment and trucks out of the main building and created space to add new offices. Our own crews are completing most of the work when the weather is bad. With the new offices, we can keep all the department heads and office staff in the same building. I am surrounded by good people. With all the changes in the utility business today, it is important to have a qualified team all working together for the common good of our city.

Remember that our team works for you, the consumerowners of Bryan Municipal Utilities.

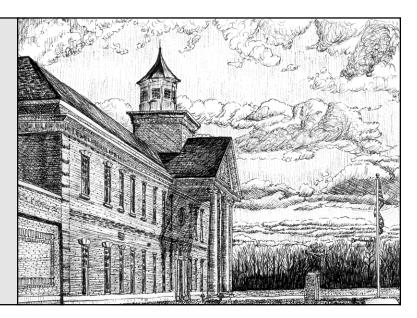
**Director of Utilities** 

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April 9, 2001



William C. Runkle Mayor



#### To the Citizens of Bryan

The year 2000 was another typical, comfortable year in our lovely town. Perhaps the biggest news of 2000 was the construction of the Don North Municipal Building. This structure enhances the efficiency of our municipal court and contributes to Bryan's beauty and prestige. The space and convenience has been greatly needed for many years and will benefit all our citizens.

New storm and sanitary sewers were installed on Noble Drive and Hamilton Street. Winzeler Drive was installed at the Bryan Industrial and Commercial Complex. Another part of Butler Street, from Allen to Emmett Streets, was improved. Using funds from a state downtown revitalization grant, various intersections throughout the city were refurbished with attractive streamlined poles, arms and signals.

Our wonderful park system got even better. At the Recreation Park, Bryan Municipal Utilities installed new lights with underground wiring at the ball fields, and the Industrial League's concession/score stand was expanded and improved.

The parks department utilized a variety of free labor this year. The local Army Reserve helped put in a new parking lot at Fountain City Park. The Four County Vocational School shop class repaired Garver Park shelter house, and Williams County Leadership volunteers painted it and the Industrial League stand. The leadership volunteers also installed "dinosaurs" at Hitt Park. A new basketball court was built in Hitt Park with a donation from the Moose Lodge. Lions Club repaired and painted facilities at Roseland Park. A generous contribution allowed the construction of the Mansfield Shelter House at Roseland Park.

We continued our tradition as a Tree City USA for the eleventh year in a row by planting almost 300 trees in the parks and street terraces. This was accomplished with financial assistance from Bryan Municipal Utilities and Bryan Development Corporation.

Richard Wright replaced Keith Kuba on city council. Chief Gerald Robinson retired in October after heading the fire department for over 21 years. Assistant Chief Jerry Manon was appointed in his place and Bruce Siders became the new assistant chief.

#### **BOARD OF PUBLIC AFFAIRS**



**Lauren Bechtol** 



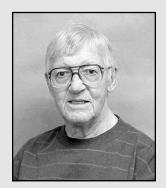
**Mary Burns** 



**Christopher Conti** 



**Thomas Foster** 



**Robert Hoffman** 

The Bryan Board of Public Affairs is a five-person board elected to oversee the operations of the publicly-owned utility. Board members are liaisons between the utility and the people in the community. The BPA is ever sensitive to what the customer-owners have to say. This is one reason why Bryan Municipal Utilities is more service oriented than its investor-owned counterparts. Like many public power systems in the U.S., the structure of board allows for quick decisions that are typically devoid of political interference. In an era of open access and deregulation, the residents of Bryan are fortunate to have a seasoned Board of Public Affairs. This past year the BPA focused on providing fast, reliable Internet at the lowest possible rate. A lot of effort went into establishing the Internet service and entering into a contract to operate and maintain it. The board finalized new rules and regulations for the communications department and hired a technical director to help with the new technologies. Board members also prepared for changes due to electric deregulation. They held meetings with city council to determine allocation of the new kilowatt-hour tax. Another matter that required a lot of work by the board was protection of our water supply. The threat of pollution from a proposed dairy farm in an area sensitive to our aquifer required decisive action. The board contracted environmental specialists to prepare studies on our aquifer in order to protect it for future generations. The Board of Public Affairs continues to work hard to offer the best possible electric, water and communications services at the lowest possible rates.

### FIVE YEAR UTILITY SUMMARY

	2000	1999	1998	1997	1996
ELECTRIC DEPARTMENT	2000	1333	1330	1337	1330
ELLCTRIC DEPARTMENT					
FINANCES (1)					
Income	\$17,684,800	\$15,516,414	\$20,262,914	\$15,006,537	\$13,888,939
Expenditures	16,165,361	14,393,580	18,011,579	15,017,184	13,805,428
Fund Balance Dec. 31	4,591,537	2,768,628	5,061,941	2,810,606	2,816,377
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METERS					
Residential	4,778	4,580	4,572	4,514	4,455
Commercial	694	660	641	634	609
Industrial	41	45	43	42	44
Municipal	12	8	7	8	7
Free Service	121	77	66	61	60
AMP-Ohio	1	1	1	2	1
TOTAL METERS	5,647	5,371	5,330	5,261	5,176
KWHRS USED					
Residential	41,957,508	44,028,290	42,924,990	42,210,380	43,373,057
Commercial	30,613,240	27,560,468	27,440,026	25,984,102	25,321,213
Industrial	173,984,950	187,057,663	184,036,405	180,618,628	177,427,212
Free Service	8,845,339	7,434,962	8,673,5 <del>44</del>	5,809,551	5,879,765
AMP-Ohio	804,000	3,549,000	2,294,000	7,024,420	1,264,133
TOTAL KWHRS (2)	266,582,442	277,236,289	263,312,759	265,681,131	261,157,723
DEAL DEMAND (	F2 400	E1 100	FO 400	40,000	40 100
PEAK DEMAND (megawatts)	53,400	51,100	50,400	48,900	49,100
(1) 2000 includes a \$3 million note					
(2) Includes line loss and final bills					
WATER DEPARTMENT					
WATER DEPARTMENT					
FINANCES					
Income	\$1,310,513	\$1,388,033	\$1,248,883	\$1,096,834	\$1,140,326
Expenditures	1,364,269	1,349,230	1,205,052	1,135,480	1,199,085
Fund Balance Dec. 31	656,034	711,505	672,733	628,902	667,547
	,	,	J/. J.	5-5,55-	
METERS					
Residential	2,974	2,842	2,840	2,815	2,776
Commercial	535	504	502	502	500
Industrial	108	106	106	102	100
Free Service	39	39	38	39	35
TOTAL METERS	3,656	3,491	3,486	3,458	3,411
•	•	•	•	•	· · · · · · · · · · · · · · · · · · ·
GALLONS USED					
Residential	173,375,724	180,841,716	168,851,276	170,007,684	173,813,508
Commercial	60,682,452	64,325,008	65,438,032	60,794,448	62,028,648
Industrial	223,938,144	238,590,308	273,022,244	246,447,300	254,346,928
Free Service	9,654,912	8,957,300	7,232,412	8,352,168	8,321,500
TOTAL GALLONS (3)		584,463,000	517,596,939	556,719,982	612,434,854
` '.		· ·			<u> </u>

<sup>(3)</sup> Includes line loss and backwashes at the water plant

### WATER UTILITY

2000 OPERATING INCO	ME AND EXP	ENSES		
OPERATING INCOME:				
Charges for Services				\$1,242,623
Other Operating Income				11,766
Total Operating Incom	ne			1,254,389
OTHER INCOME:				
Interest Income				34,829
Other Miscellaneous Incon	ne			21,295
Total Other Income				56,124
TOTAL INCOME				\$1,310,513
OPERATING EXPENSES:				
Supply and Distribution				668,951
Billing and Accounting				83,559
Customer Service and Adn	ninistration			110,681
Total Operating Expen	ises			863,191
CAPITAL IMPROVEMENTS:				
Supply and Distribution				284,496
Billing and Accounting	6,831			
Customer Service and Administration				10,783
Total Capital Improver	ments			302,110
OTHER EXPENSES:				100.000
Transfer to Water Tower Debt Service Fund				198,968
TOTAL EXPENSES				\$1,364,269
2000 FUND TRANSACT	ONG AND DA	LANCEC		
2000 FUND TRANSACTI	ONS AND BA	LANCES		
	BALANCE			BALANCE
	Dec. 31, 1999	INCOME	EXPENSES	Dec. 31, 2000
Operations	\$490,854	\$1,310,513	\$1,364,269	\$437,098
Water Tower Debt Service	675	218,290	218,405	560
Tower Debt Service Reserve	219,976	13,745	15,345	218,376
TOTAL	\$711,505	\$1,542,548	\$1,598,019	\$656,034
WATER PRODUCT	ION STATIS	TICAL DATA		

METERS	GALLONS USED
2,974	173,375,724
535	60,682,452
108	223,938,144
39	9,654,912
<u>-</u> _	4,503,710
3,656_	472,154,942
%) _	147,570,058
llons	619,725,000
	2,974 535 108 39

## COMMUNICATIONS UTILITY

2000 OPERATING INCO	ME AND EXPENS	SES		
OPERATING INCOME:				
Charges for Services				\$183,763
Other Operating Income				4,758
Total Operating Incor	ne			\$188,521
OTHER INCOME:				
Interest Income				\$18,035
Loan from Electric Fund				400,000
Other Miscellaneous Incor	ne			6,182
Total Other Income	\$424,217			
TOTAL INCOME				\$612,738
OPERATING EXPENSES:				
Customer Service and Adr	ministration			141,001
Programming Costs and F	ees			159,672
Total Operating Exper	nses			\$300,673
CAPITAL IMPROVEMENTS:				
Construction Project				\$328,413
TOTAL EXPENSES				\$629,086
2000 FUND TRANSACT	ONS AND BALAN	NCES		
	BALANCE			BALANCE
	Dec. 31, 1999	INCOME	EXPENSES	Dec. 31, 2000
Construction	\$322,301	\$381,766	\$469,414	\$234,653
Operations	0	230,972	159,672	71,300
TOTAL	\$322,301	\$612,738	\$629,086	\$305,953

### **G**ENERATION

1,527,800
4,983,030
6,510,830
204,928,284
7,606,164
4,755,633
42,781,531
260,071,612
266,582,442
256,205,037
1,531,900
8,845,505
266,582,442

## **E**LECTRIC **U**TILITY

2000 OPERATING INCOM	IE AND EXPENS	SES		
OPERATING INCOME:				
Charges for Services				\$14,232,178
Other Operating Income			_	8,279
Total Operating Income			_	\$14,240,457
OTHER INCOME:				
Interest Income				\$237,683
AMP-Ohio Loan & Premiums				3,025,710
Other Miscellaneous Income			_	180,950
Total Other Income			_	\$3,444,343
TOTAL INCOM	МE			\$17,684,800
OPERATING EXPENSES:				
Power Plant Operations				\$8,645,842
Distribution Operations				1,159,061
Billing and Accounting				179,701
Customer Service and Admir	nistration			489,989
Maintenance				109,854
Board of Public Affairs				26,162
Electric Communications				262,148
Hydroelectric Plant Operation	ns			204,884
Hydroelectric Plant Repairs			=	1,432,745
Total Operating Expense	S		_	\$12,510,386
CAPITAL IMPROVEMENTS:				
Power Plant				\$64,722
Distribution				604,818
Billing and Accounting				26,526
Customer Service and Admir	nistration			2 <del>44</del> ,612
Maintenance				309
Board of Public Affairs				189
Electric Communications				1,949,939
Hydroelectric Plant			_	15,931
Total Capital Improveme	ents		_	\$2,907,046
OTHER EXPENSES:				
Interest and Fiscal Charges		S		\$330,775
Loan to Communications De	•			400,000
Transfer to Generator Mainte			_	17,154
Total Debt Service Expe			_	\$747,929
TOTAL EXPEN	ISES		=	<b>\$16,165,361</b>
2000 FUND TRANSACTIO	NS AND BALA	NCES		
	BALANCE	_		BALANCE
	Dec. 31, 1999	INCOME	EXPENSES	Dec. 31, 2000
Operations	¢2.760.620	¢17.694.900	¢16 16E 261	¢4 200 0CC
Operations Utility Doposit Fund	\$2,768,628	\$17,684,800	\$16,165,361	\$4,288,066
Utility Deposit Fund	232,750	73,603	59,099	247,254
Underground Storage Tanks Generator Maintenance	23,500	0 17 154	0	23,500
	15,564	17,154		32,718
TOTAL	\$3,040,442	\$17,775,557	\$16,224,460	\$4,591,538

# FREE-OF-CHARGE UTILITY SERVICES

FLECTRICITY	WATER	COMMUNICATIONS
		\$0
		0
,		0
	178	0
		7,500
	140	0
•	0	0
•	0	0
	0	21,600
\$431,926	\$19,327	\$29,100
		\$9,410
		1,106
laintenance		5,245
lantenance		8,380
		29,735
dudina Equipment		<u>29,733</u> \$53,876
Juding Equipment		\$33,670
		\$22,499
laintenance		4,669
		\$27,168
		\$81,044
MATERIALS		\$512,970
		\$6,454
nts		8,864
		\$15,318
		Ψ15,510
		\$3,937
		5,159
		\$9,096
		\$24,414
RIALS		\$43,741
		1101
		\$124
DIS		235
		\$359
		+004
		\$994
n city Schools		1,506
		\$2,500
D AND ****	_	<u>\$2,859</u>
K AND MATERIAL	S	\$31,959
RVICES		\$588,670
	laintenance cluding Equipment laintenance MATERIALS  Ints  ERIALS  DIS Facilities In City Schools  R AND MATERIAL	\$228,742 \$0 101,198 8,246 27,693 8,600 3,916 178 43,020 2,163 3,331 140 6,713 0 17,313 0 0 0 \$431,926 \$19,327   Baintenance  Cluding Equipment  Baintenance  Characteristics  Ints  CRIALS  CRIALS  CRIALS  CRIALS  CRIALS  CRIALS  CRIALS  CRIALS